

DYNAMIC TECH DEFENSE REFORM

America has a **once-in-a-generation chance to fix a broken system.** Leaders in both parties and top military officials agree: fundamentally overhauling defense procurement is a national security imperative.

These reforms will:

1. **Empower the warfighter with cutting-edge, cost-effective technologies.**
2. **Eliminate billions in wasteful spending.**
3. **Strengthen the American economy by rebuilding a competitive Defense Industrial Base.**

Technological superiority is the foundation of deterrence and national security. America's most innovative founders are building the tools our warfighters need—but the current system locks them out.

America needs a procurement system that meets the needs of the moment, rewarding innovation, effectiveness, and efficiency. In building that system together, we will create a new era of security, freedom, and prosperity.

HOW TO UNLEASH AMERICAN INNOVATION AND RESTORE OUR MILITARY DOMINANCE

COMMERCIAL FIRST

Mandating Solutions and Systems that Expand the Defense Industrial Base to Everyday Companies

Make procurement of commercial items using commercial procedures the default for DOD acquisitions absent a documented need for a defense-specific system. America's Founders are delivering superior commercial solutions at significantly lower cost. Those commercial solutions should be the default.

Senate NDAA §§ 824-826, 829, 831, 832

PORTFOLIO ACQUISITION

Empowering the Pentagon and Warfighters to Procure for the Mission

Replace fragmented Program Executive Officer (PEO) oversight with empowered Portfolio Acquisition Executives (PAEs) that would have integrated authority over requirements shaping, budgeting input, and acquisition execution for specific capability portfolios. We must restore accountability and flexibility in preparing for the future.

Senate NDAA §§ 801-03, 911, 913; House NDAA §§ 1802, 1806, 1813

PAST PERFORMANCE REQUIREMENTS

Ending the Tyranny of Incumbent Advantage

DOD contracting heavily favors past performance, advantaging incumbents even when startups offer superior solutions. To level the playing field, past performance consideration should be limited solely to negative ratings, holding all parties accountable for past failures while giving newer companies a chance to compete.

Senate NDAA § 867; House NDAA § 836

EXPANDED DEFINITION OF NON-TRADITIONAL DEFENSE CONTRACTOR (NDC)

Allowing Companies to Serve the Warfighter without Prohibitive Compliance Burdens

Maintaining NDC status significantly reduces compliance burdens that are cost prohibitive for startups. Expanding the definition of NDC would allow DOD to field solutions from more companies on a broader range of contracts.

Senate NDAA §§ 821, 823, 824

REVISED PROCUREMENT ACQUISITION WORKFORCE METRICS

Shifting Incentives to Change a Risk-Averse Culture

What you do is who you are. DOD cannot change its culture until it changes its incentives. We must shift how DOD evaluates its procurement officers, creating a system that rewards efficiency, speed, and innovative approaches. In doing so, DOD will break the risk-averse procurement culture that results in late, over budget, and under performing solutions.

House NDAA §§ 837, 839, 840, 841

These reforms will unlock American innovation, allowing Defense Founders to deliver next generation technological solutions to the warfighter at cost and on time.